Sustainability and transformation plans are five year plans detailing how local areas will work together to modernise health and care and achieve financial balance by 2020. In March 2016, England was divided into 44 geographic ‘footprints’ to create plans based on the local health needs. These plans were submitted to NHS England and NHS Improvement in October 2016 and have since all been published. The plans are still in development and areas will simultaneously start to implement the sections of the plan furthest ahead whilst continuing to work on other sections.

NHS England’s ‘Next steps for the Five Year Forward View’, published in April 2017, changes the language around STPs – referring to them as Sustainability and Transformation Partnerships.

This summary gives an overview of the key points in your STP based on the plans submitted in October 2016. It is not exhaustive and there will have been developments since this point. The level of detail in the summary is reflective of the level of detail within the plan. It does not reflect the BMA position in any way. To stay up to date with what is going on and to read the BMA’s analysis of the plans, please see our website: www.bma.org.uk/stp

If you would like to send comments on the STP process nationally then please email Holly Higgs (hhiggs@bma.org.uk).

Surrey Heartlands
35. Surrey Heartlands

**Population:** 800,000

[Link to plan](http://www.nwsurreyccg.nhs.uk/surreyheartlands/Pages/default.aspx)

**Lead:** Julia Ross, North West Surrey CCG

Contact your regional coordinator about your STP: htownsend@bma.org.uk

**Priorities are:**
1. Achieve consistent clinical pathways and remove unwarranted variation – via a Surrey Heartlands clinical academy
2. Deliver a system which is sustainable and designed to deliver quality, efficiency and access in care in physical and mental health
3. Secure buy-in for change and personal responsibility for health
4. Speak with one voice and act with one mind – moving to one budget and one overall plan for the area

**Key points:**
- Devolution plans include integration of health into the Surrey County Council One Public Estate pathfinder project.
- No plans to reduce doctor numbers – but talks about need for ‘new and innovative roles’; networking expertise and ‘cross skills’ and ‘sharing resources’.
- Royal Surrey and Ashford and St Peters were considering a merger but now considered not financially viable. Only major change is stroke services.
- Whilst Epsom is in the Surrey Heartlands plan, St Helier is in the SW London one (even though they are one Trust). It appears that the hope is for a new hospital in the Sutton / Merton area but that seems unlikely. This could add additional complexities.
- Suggests MCPs as a major saving.
- A local trust (St Helier University Hospitals) and Surrey Downs CCG lobbied for vanguard status for EHC (Epsom Health and Care), an initiative focusing on transformation of care for complex, elderly patients. The bid failed, but the CCG is still committing its entire efficiency requirement for non-elective care in the Epsom area to be delivered through EHC for the 2016/17 planning round, resulting in a business case delivering substantial savings, but with a substantial investment requirement. The scheme has already reduced acute length of stay for unplanned admissions by 8.4% and bed days attributable to delayed transfers of care by 25%.

**Engagement:**
- Contact: No email address provided.
- Not clear what clinical engagement has taken place. Lots of comments that clinicians resist such changes.
- Patchy engagement with medical staff but LMC is on the Board.
**Finances:**

*Financial gap by 2020/21*
- Healthcare: £451 million
- Social care: £164 million
- Combined: £615 million

Heartlands Academy proposals aim to save 45 million of the total £115 million of planned efficiencies by 2021.

*Savings proposed:*
- QIPP: £44.2 million
- Specialised commissioning: £68.7 million
- Identified trust CIP: £64.2 million
- Identified ASC efficiencies: £74.5 million
- STF: £56 million

**Capital funding required: £100 million**