Sustainability and transformation plans are five year plans detailing how local areas will work together to modernise health and care and achieve financial balance by 2020. In March 2016, England was divided into 44 geographic ‘footprints’ to create plans based on the local health needs. These plans were submitted to NHS England and NHS Improvement in October 2016 and have since all been published. The plans are still in development and areas will simultaneously start to implement the sections of the plan furthest ahead whilst continuing to work on other sections.

NHS England’s ‘Next steps for the Five Year Forward View’, published in April 2017, changes the language around STPs – referring to them as Sustainability and Transformation Partnerships.

This summary gives an overview of the key points in your STP based on the plans submitted in October 2016. It is not exhaustive and there will have been developments since this point. The level of detail in the summary is reflective of the level of detail within the plan. It does not reflect the BMA position in any way. To stay up to date with what is going on and to read the BMA’s analysis of the plans, please see our website: www.bma.org.uk/stp

If you would like to send comments on the STP process nationally then please email Holly Higgs (hhiggs@bma.org.uk).

Lancashire and South Cumbria
4. **Lancashire and South Cumbria**

**Population:** 1.6 million

[Link to plan](http://www.lancashiresouthcumbria.org.uk/sustainability-and-transformation-plan)

**Lead:** Dr Amanda Doyle, Blackpool CCG

Contact your regional coordinator about your STP: [mcheetham@bma.org.uk](mailto:mcheetham@bma.org.uk)

**Priorities:**
- Greater emphasis on achieving sustainability
- Introduce population health model at scale across the footprint
- Maximise learning from the vanguards
- One service approach to physical and mental health services
- Understand the impact and roadmap for implementation of technology, workforce, partnerships and estates

**Key points**
- The plan is made up of LDPs (Local Development Plans) across five areas: Central Lancashire, West Lancashire, Pennine Lancashire, Fylde Coast and the Bay Health & Care Partners area.
- Blackpool & Fylde Coast is a likely candidate to become an ACS (Accountable Care System), with the potential to spread to other parts of the STP area at a later stage.
- It includes a proposal for a NHS Provider Trust Forum – which will have an agreed structure and governance – and through which provider trusts will work together and more effectively develop and provide services.
- The plan outlines the need to consolidate acute and specialised services on fewer sites, but largely sets out high level intentions rather than detailed options or proposals. The plan mentions starting a piece of detailed modelling work to review options for the reconfiguration of acute services.
- It is planned that the best new models of care from the vanguards will be rolled out to other areas starting now and continue over the next 12 months.
- The plan does not include assumptions on reducing hospital activity, but to hold it broadly at the current levels by using prevention and out of hospital care closer to home.
- There is a focus on the sustainability of Southport Hospital.
- The plan mentions a 3,200 WTE (Whole Time Equivalent) increase in staff working in primary and community care, with reductions in the acute sector pay bill from reducing reliance on agency staff. Overall, the plan expects there to be more staff in 2020/21 than now.
- The lack of social care funding will be a major challenge in delivering the STP.
- The annexes have also been published and are on the website.

**Engagement:**
- The plan mentions holding engagement events in addition to staff side solution design events. Phase B takes place from January – June 2017 and includes consideration of workstream models, refining and developing for local ‘fit’, advice on local involvement and providing materials for local involvement.
**Finances:**

*Financial gap by 2020/21*

- Healthcare: £443 million
- Social care: £129 million
- Combined: £572 million

The plan will need a proportion of the transformation funding available to the STP from 2017/18 in order to enable ICT (Information and Communication Technology), prevention and workforce changes to be implemented. In addition to the STF support for providers the plan needs £21.7 million in 2017/18, £26.7 million in 2018/19 and £14.6 million in 2019/20 to support transformational activities.

**Capital funding required: £264 million**